

# Build apps, not platforms: operational maturity in a box

Ori Pekelman

17/11/2022 // Disneyland Paris

# // Some assumptions coming into the talk



- By now, for most people coming to a talk like this the cloud is a given: **Cloud Good ✓**.
- By now, for most people coming to a talk like this DevOps practices are a given: **DevOps Good ✓**.
- So we are going to talk about a specific responsibility within Cloud DevOps which is **Platform Engineering ✓**
- **Platform Engineering Good ?**

# // Platform Engineering

## Whats is it?

“Platform engineering emerged in response to the increasing complexity of modern software architectures. Today, non-expert end users are often asked to operate an assembly of complicated arcane services,”

*Says Paul Delory, VP Analyst at Gartner.*

“To help end users, and reduce friction for the valuable work they do, forward-thinking companies have begun to build operating platforms that sit between the end user and the backing services on which they rely.“

# // What defines Operational Maturity?



Its not complete, but let's try this definition. Operational Maturity is comprised of:

1. A the strict definition of what a non-failing system looks like.
2. Failure Scenarios you test against.
3. Failure modes and their indicators
4. Indicators of the time, cost and end-state of returning to a non-failing state.
5. Handling failures often

# // How do you achieve Operational Maturity?

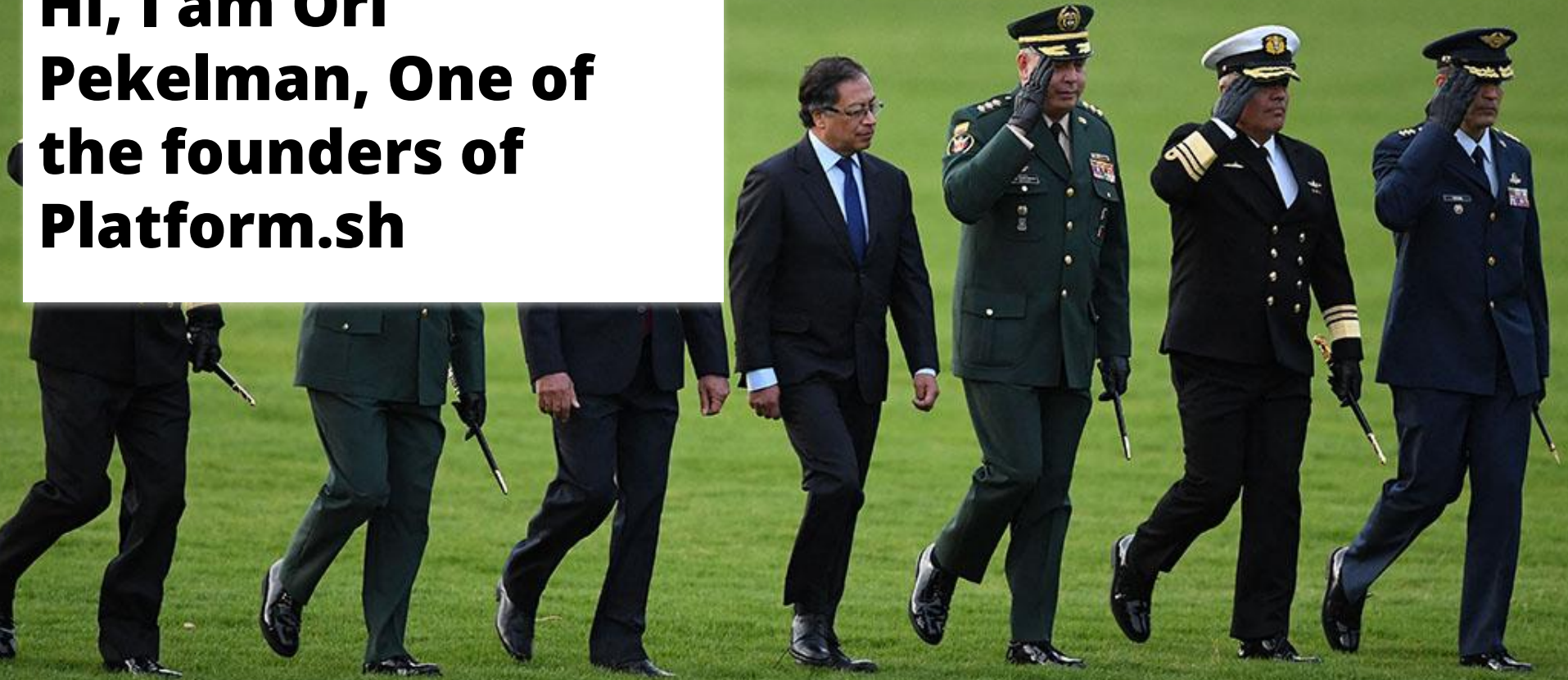


1. Multi-layered observability that tries to capture both positive and negative signals (system is working within defined SLI parameters).
2. Automated failover and mitigations for some of the negative signals
3. People trained to observe these signals and the availability of said people
4. Processes to handle unknown failure modes
5. Run a lot of tests, often - and not only the automated ones

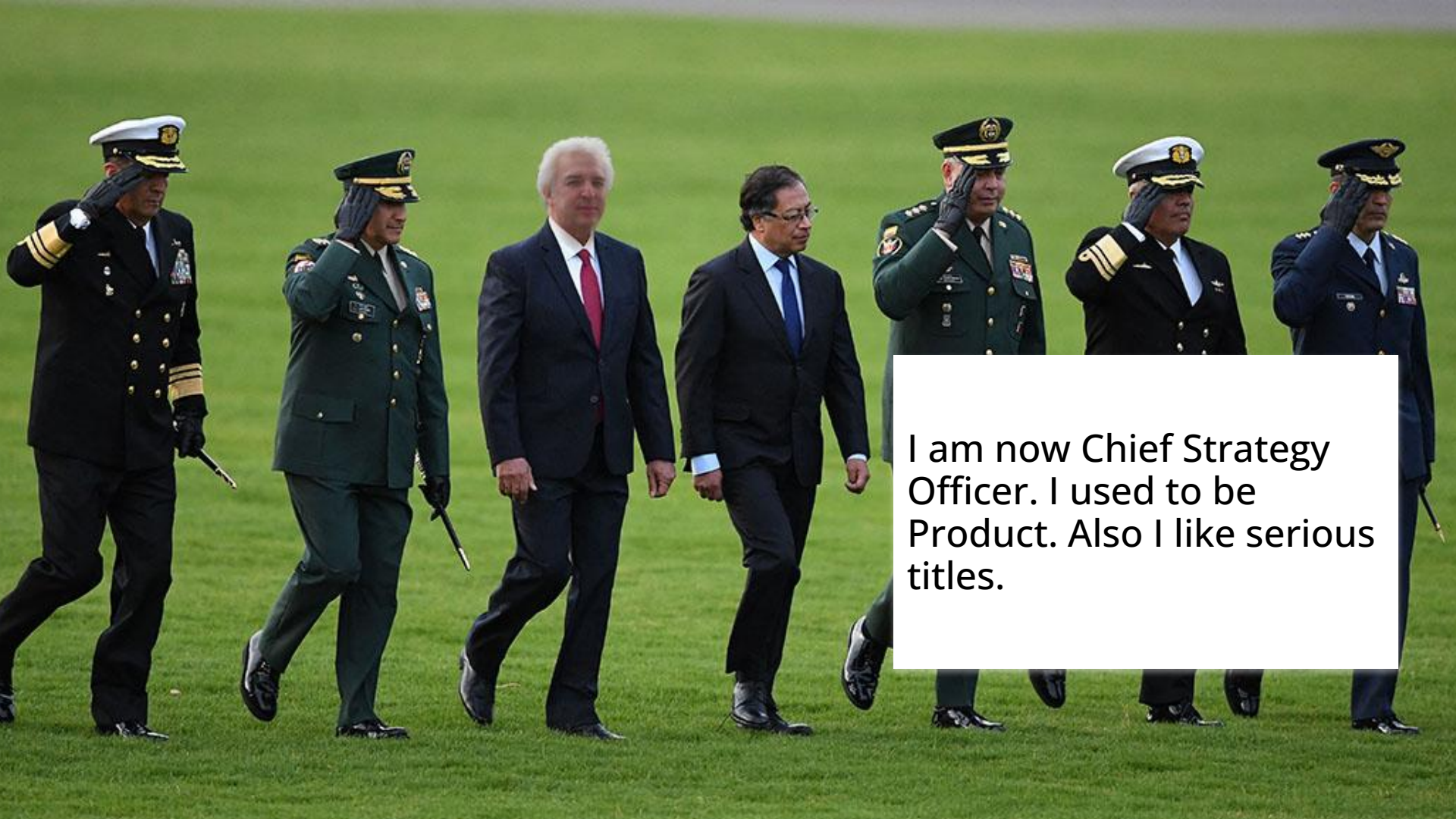
# **// A segway about me**

**And a short anecdote**

**Hi, I am Ori  
Pekelman, One of  
the founders of  
Platform.sh**







I am now Chief Strategy Officer. I used to be Product. Also I like serious titles.



# // I am also a developer

Really.



\* You gotta love stable diffusion

Overview Repositories 182 Projects Packages Stars 548

**Pinned**

- `user` (Public) - Action Agent for the Amazon Sage
- `java8-cv` (Public) - Like 'cv' - just one Quick and dirty solution to show file history or view Java 8 JVM and output as it typed by a human.
- `aws_active_record` (Public) - Open Search Server Active Record integration
- `platform-assembly-golly` (Public) - Only Long Swamp Platform project
- `pythia` (Public) - One click install at the things.
- `PT2017` (Public) - PT2017 is the latest version of the #T language tool.

**Ori Pekelman**  
Co-Founder @platform Which are nice enough to allow me to continue to code. Although I am supposed to be doing strategy now.

117 followers 82 following

Platform.uk  
Paris  
<https://platform.uk>  
@oripekelman

**Achievements**

- GitHub
- Stack Overflow
- 500+ Java features

**Organizations**

- Platform.uk
- Stack Overflow

**71 contributions in the last year**

Contribution settings

Year	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
2023													
2022													
2021													
2020													
2019													
2018													
2017													
2016													
2015													
2014													
2013													
2012													
2011													
2010													
2009													
2008													

**platform**

Activity overview

- Contributed to `oripekelman/platform-asm...`, `oripekelman/ha_meds`, `oripekelman/ha_accepting...`, and 23 other repositories

Code review: 17%  
Commits: 100%  
Issues: 0%  
Pull requests: 83%

**Contribution activity**

November 2023

- Created 2 commits in 2 repositories: `platform/platform-rails-helper` (1 commit), `platform/platform-ruby-helper` (1 commit)
- Created 1 repository: `oripekelman/better-rss-simpson` (Nov 6)
- Opened 8 pull requests in 4 repositories: `oripekelman/platform-example-odoo`, `platform/platform-rails-helper`, `platform/platform-ruby-helper`, `oripekelman/platform-docs`

Show more activity

Seeing something unexpected? Take a look at the GitHub profile guide.

// **Startups are a wild thing, for a time I ran marketing...**



\* Apex Predators having a cuteness competition

# // When you are a developer ... and you run marketing...

```
public ShowChildren(){  
  
    options = new List<SelectOption>();  
    Schema.DescribeSubjectResult r = Account.SubjectType.getDescribe();  
    List<Schema.childRelationship> c = r.getChildRelationships();  
  
    for(schema.childRelationship x:c){  
        String name = ' '+x.getChildSObject();  
        SelectOption op = new SelectOption(name,name);  
        options.add(op);  
    }  
}
```



// **When  
SalesOps is  
not your day  
job.**





# HOW IT WORKS

1



2



3



4



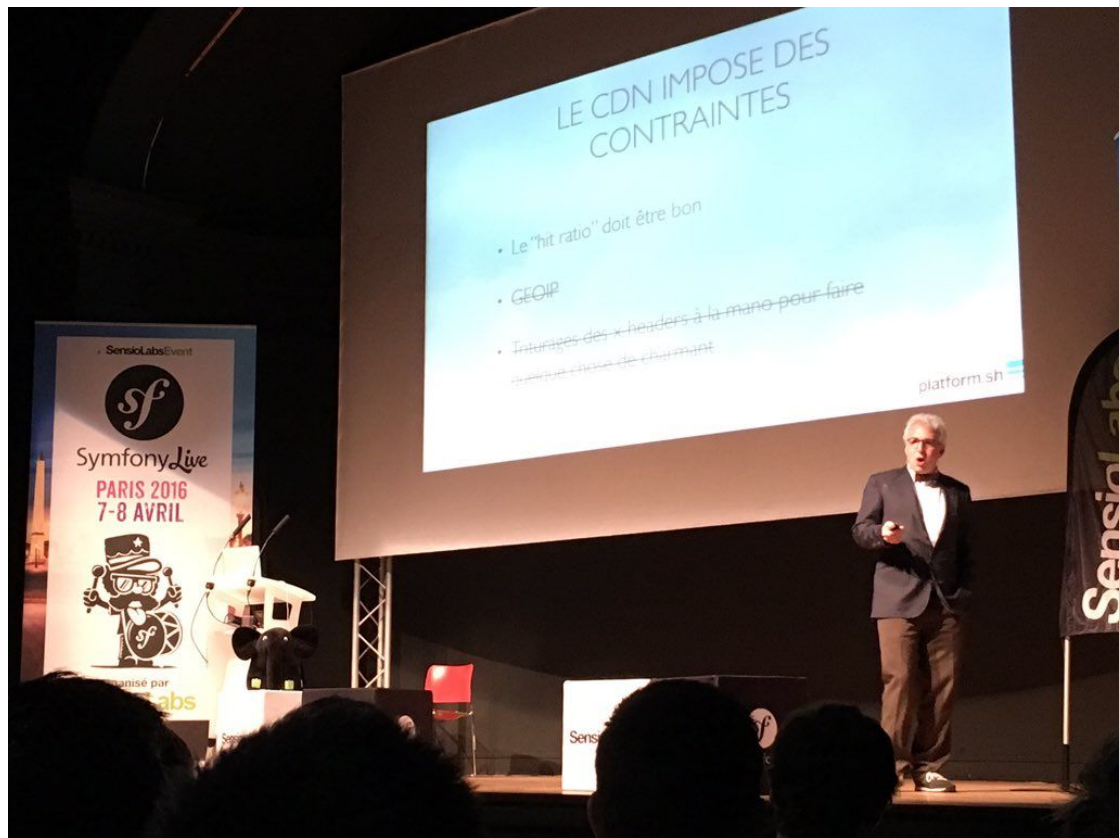
**// Back to the actual talk**

**And to the voyage to Cloud Nativity**



// **Six years ago I did the same presentation here**

**At the time the title was “How to build cloud native applications” and it was in French but it was basically the same subject.**



// **Basically, how  
and why do  
we go from...**

Apache

PHP

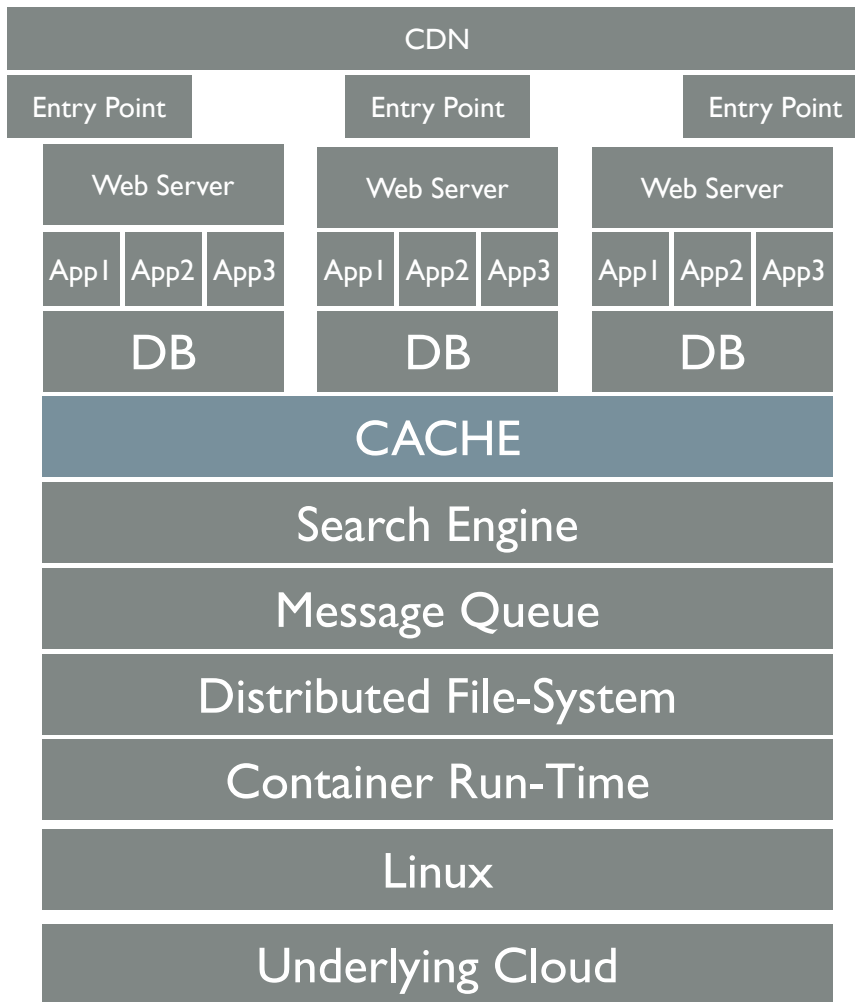
MySQL

Linux

// **To...**

And how to keep things simple.

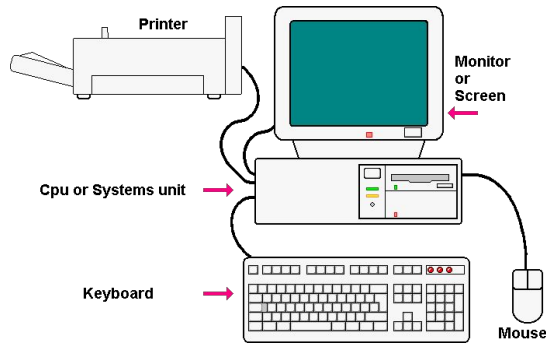
I told things about Infrastructure as Code



// **Running programs on  
computers.**

# // Computers are simple.

1. CPU and Memory
2. Disk
3. Networking
4. Processes
5. Names that map to processes exposed on a network.



// **You can add a couple of things to be more complete.**

1. Using CPU memory and disk and exposing themselves for the network that will give them a name
2. Processes are the result of source code
3. Source code needs to be built in order to run

**The non-simple part is running programs written by a bunch of humans using third party libraries that change with a certain level of quality within a defined rhythm of change when there are going to be many uses to your program**





# // **Infrastructure as code to the rescue**

1. We are developers...
2. It's just code...
3. We can add it under Git control  
add some tests...
4. And every time the code  
changes we just run it through  
a pipe-line...

# // The Business Domain of Infrastructure as Code

```
"$schema":  
  "https://schema.management.azure.com/schemas/2019-04-01/  
  deploymentTemplate.json#",  
  "contentVersion": "1.0.0.0",  
  "metadata": {  
    "_generator": {  
      "name": "bicep",  
      "version": "0.4.1008.15138",  
      "templateHash": "8636947863337745424"  
    }  
  },  
  "parameters": {  
    "storageAccountName": {  
      "type": "string"  
    },  
    "containerName": {  
      "type": "string",  
      "defaultValue": "logs"  
    },  
    "location": {  
      "type": "string",  
      "defaultValue": "[resourceGroup().location]"  
    }  
  },  
  "functions": [],  
  "resources": [
```

1. The same way Salesforce Apex code manages leads and opportunities
2. IaC code manages ... well code, and its relationship to the underlying infrastructure

// **In six years  
what “cloud  
native” means  
changed a lot,  
the “business  
domain”  
evolved.**

In 2006 AWS was: S3, EC2, SQS

By 2009 SimpleDB, Elastic IPs, EBS, Cloud Front, Amazon Elastic MapReduce, ELB, VPCs, RDS

In 2022 there are more than

By 2012 SNS, CloudFormation, Route 53, Elastic Beanstalk, SES, DynamoDB, IAM, Glacier, RedShift

**289**

**distinct**

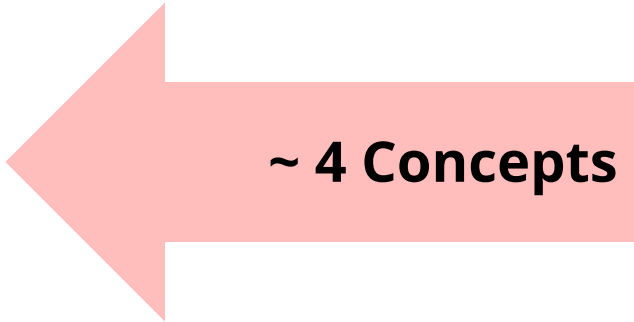
By 2015 CloudHSM, Cloud Trail, Kinesis, Aurora, KMS, ECS, Lambda, CodePipeline, API Gateway, Elastic Search, Inspector, Snowball, ECR, ML Platform, IOT Platform, Auto Scaling, ACM, EFS.... **Just from AWS.**

## // **Six years ago**

I contrasted LAMP to what a “modern architecture” would look like.

Adding into the mix an Edge Layer, Multi-tiered Caching, a message queue, Redundant Storage and Replicated databases, and a Converged Storage Layer.

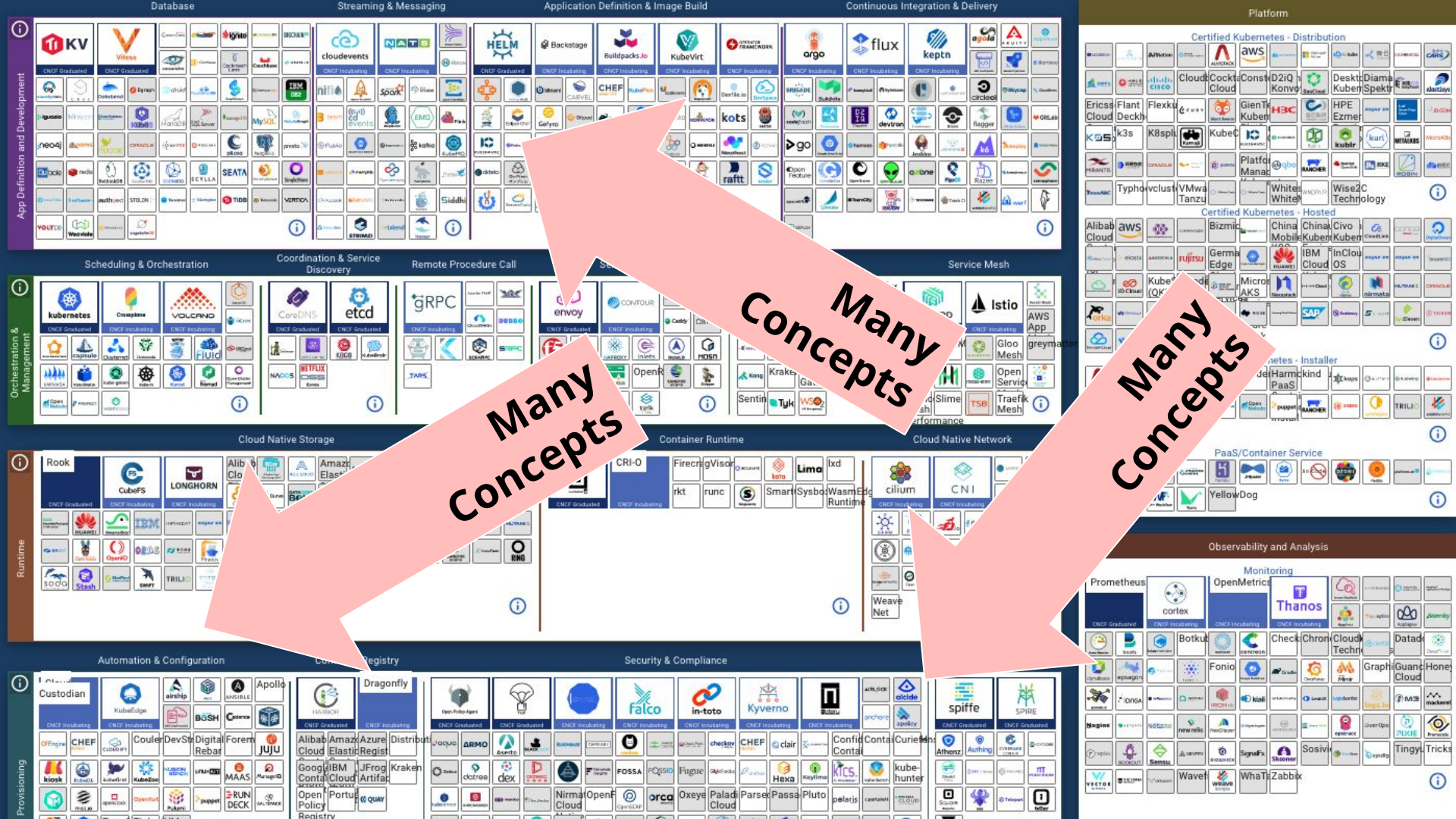
All with an integrated CI/CD, backed by GitOps



**~ 4 Concepts**



**+8 Concepts**



App Definition and Development

Orchestration & Management

Runtime

Provisioning

Database

Streaming & Messaging

Application Definition & Image Build

Continuous Integration & Delivery

Platform

Scheduling & Orchestration

Coordination & Service Discovery

Remote Procedure Call

Service Mesh

Cloud Native Storage

Container Runtime

Cloud Native Network

PaaS/Container Service

Observability and Analysis

Automation & Configuration

Registry

Security & Compliance

Monitoring

Provisioning

# // Platform Engineering

## Whats is it?

Gartner expects that by 2026, **80%** of software engineering organizations will establish platform teams as internal providers of reusable services, components and tools for application delivery.

Platform engineering will ultimately **solve** the central problem of cooperation between software developers and operators.

# // Platforms Vs DevOps

**What is the difference between DevOps and Platform Engineering?**

Contrast this to what Gartner said about DevOps in 2016:

Organizations with agile development will be slower to embrace DevOps across the entire application life cycle. Cultural resistance and low levels of process discipline will create significant failure rates for DevOps initiatives, particularly when waterfall processes are still a dominant portion of the development portfolio. Nevertheless, a majority of enterprises attempting to scale agile over the next five years will recognize the need for DevOps initiatives.

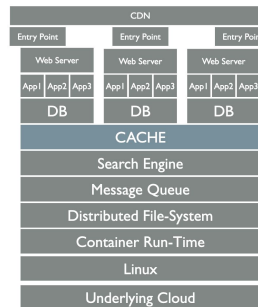


# // What “Platforms” mean also changed.

Platforms in 2008 needed to basically handle:

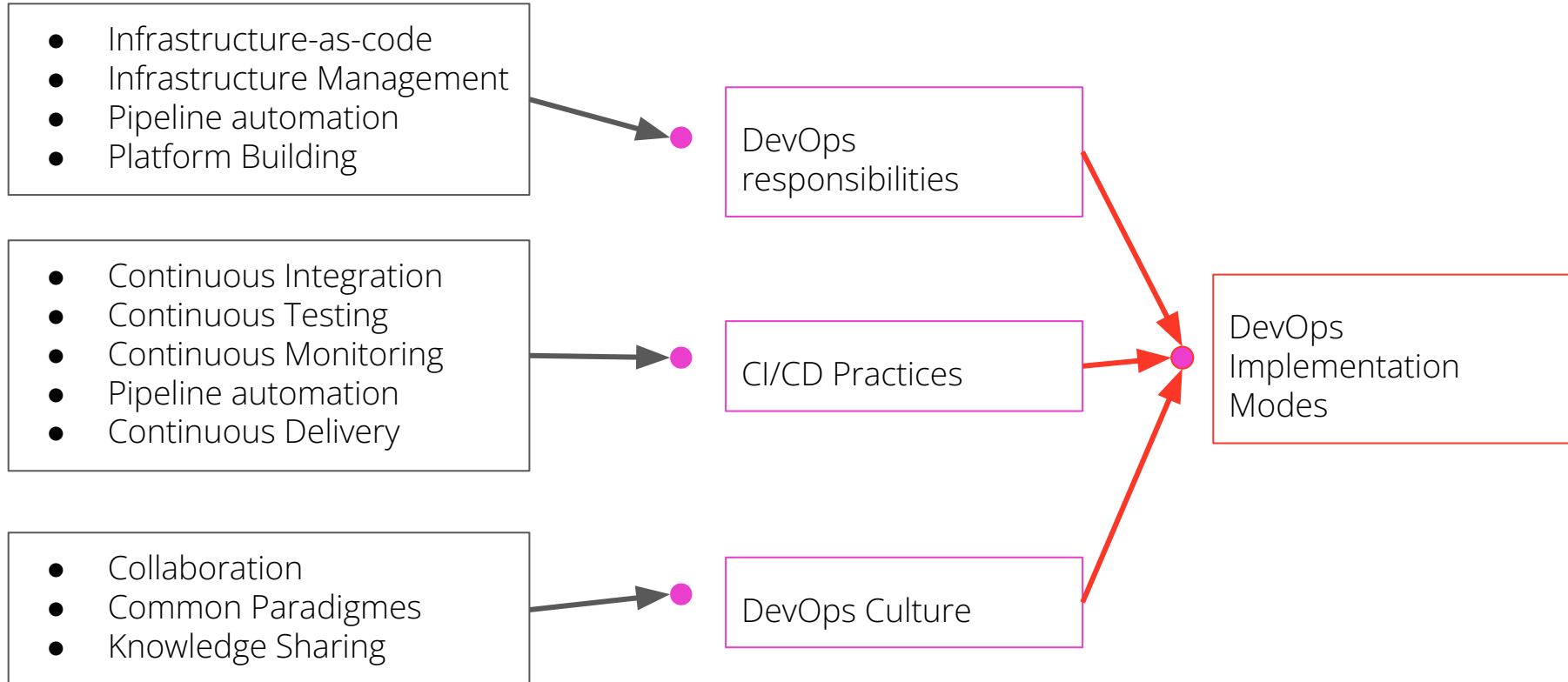


In 2016 they needed to do this, as a bare minimum:



And that is before you run any machine-learningy things at the edge. Before you get into consideration dynamic scaling and handling new forms of DDOS attacks. Before you consider your carbon footprint. Before you consider cost.

# // DevOps As a Job Desc, DevOps as a culture



# // DevOps vs Platform Engineering

**What is the difference between DevOps and Platform Engineering?**

DevOps is a philosophy, a cultural shift that merges operations with development and demands a linked toolchain of technologies to facilitate collaborative change.

Platform Engineering is solving all of the huge problems that arose as soon as the above became “use Kubernetes” and a dozen or so tools to “simplify Kubernetes”.

But it’s also back to 2008 and the promises the cloud initially had about simplicity.

# // Roles and responsibilities

	Developers	SREs	DevOps	Ops	IT
Code	High	Medium	Low	None	None
Continuous Integration	Medium	Medium	High	Low	None
Deployment	None	None	High	Low	None
Incident Management	None	High	Medium	High	Low
Performance Management	None	High	Medium	High	Low
Infrastructure Management	None	Low	High	High	Medium
Cost Management	None	Low	Low	Low	High

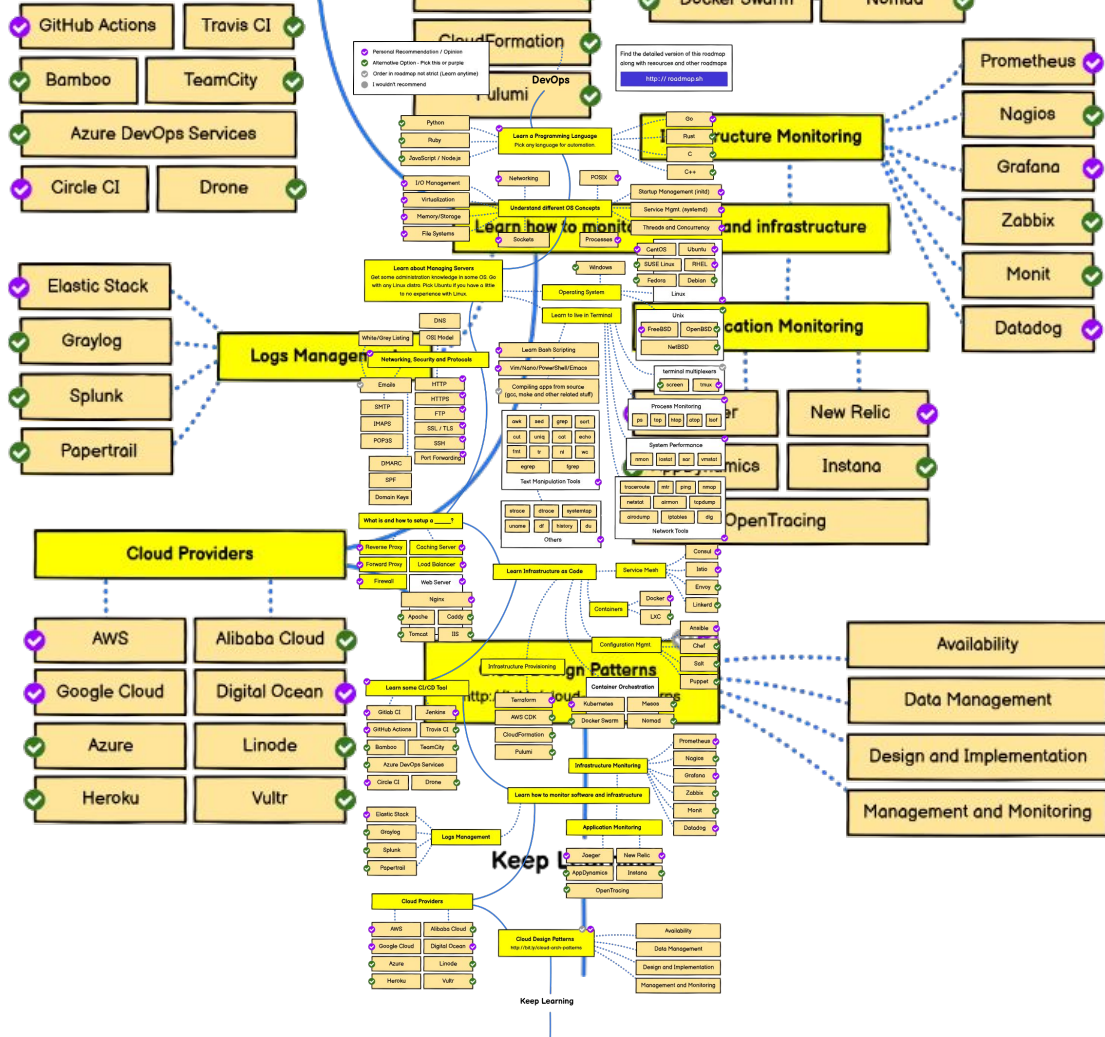
// **In six years  
what “cloud  
native” means  
changed a lot**



**Developers**

Well, not that much changed for us.  
We still just write code. And tests. In  
whatever order.

// **Our job stayed the same. But I can't say their's became any easier**



// **In six years  
what “cloud  
native” means  
changed a lot**



Sys Admin

DevOps

SRE

**“On the other side” even the titles of the  
people actually making it happen changed  
quite a bit ...**



// **Platform  
Engineer**

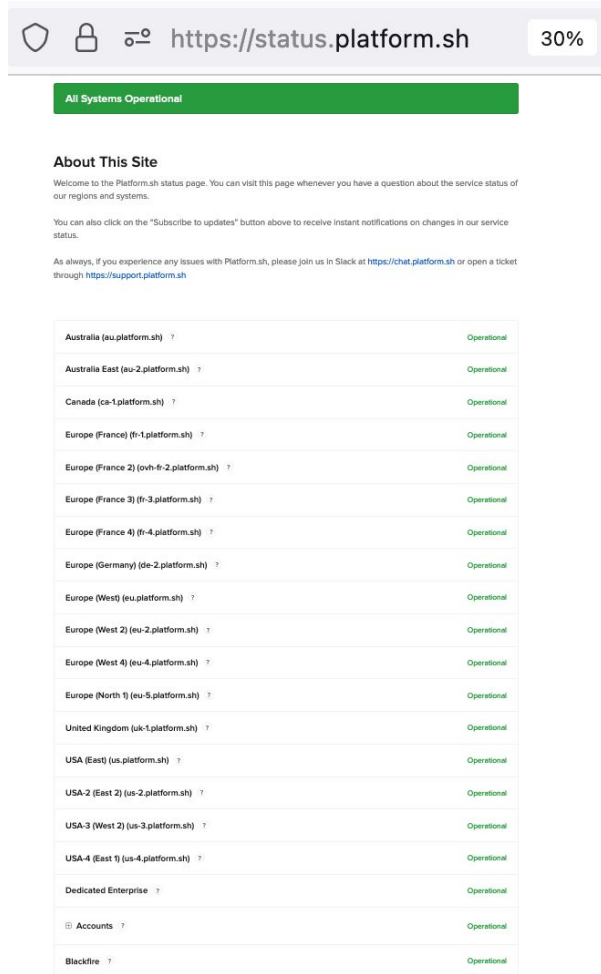


# // Operational maturity is not about green

And it's not about not having failures.

Everything fails. All the time. This is cloud and this is software.

Everything is horrendously broken.



The screenshot shows the status page for Platform.sh. At the top, the browser address bar displays 'https://status.platform.sh' with a 30% zoom level. Below the address bar is a green banner that reads 'All Systems Operational'. Underneath, there is an 'About This Site' section with a welcome message and instructions on how to receive updates and report issues. The main part of the page is a table listing various regions and their operational status.

Australia (eu.platform.sh) ?	Operational
Australia East (eu-2.platform.sh) ?	Operational
Canada (ca-1.platform.sh) ?	Operational
Europe (France) (fr-1.platform.sh) ?	Operational
Europe (France 2) (ovh-fr-2.platform.sh) ?	Operational
Europe (France 3) (fr-3.platform.sh) ?	Operational
Europe (France 4) (fr-4.platform.sh) ?	Operational
Europe (Germany) (de-2.platform.sh) ?	Operational
Europe (West) (eu.platform.sh) ?	Operational
Europe (West 2) (eu-2.platform.sh) ?	Operational
Europe (West 4) (eu-4.platform.sh) ?	Operational
Europe (North 1) (eu-5.platform.sh) ?	Operational
United Kingdom (uk-1.platform.sh) ?	Operational
USA (East) (us.platform.sh) ?	Operational
USA-2 (East 2) (us-2.platform.sh) ?	Operational
USA-3 (West 2) (us-3.platform.sh) ?	Operational
USA-4 (East 1) (us-4.platform.sh) ?	Operational
Dedicated Enterprise ?	Operational
Accounts ?	Operational
Blackfire ?	Operational

# // It's about red



Having a lot of automation for the normal kind of red.

Disks frying. Hosts dying.


And having people that can handle a new shade of red.

You know, unknown unknowns.

#\_incident-63 Support · SEVO Incident - 63 | AWS DISASTER RECOVERY TEST - a hypothetical region is unavailable.

Tip: Try  F to search this channel 

## \_incident-63 (archived)

[@blamelessbot](#) created this channel on November 9th. This is the very beginning of the  \_incident-63 (archived) channel.

Wednesday, November 9th

00:10 [blamelessbot](#) APP joined #\_incident-63.

00:10 [blamelessbot](#) APP set the channel topic: Support · SEVO Incident - 63 | AWS DISASTER RECOVERY TEST - a hypothetical region is unavailable.

★ Pinned by blamelessbot

00:10 [blamelessbot](#) APP

### Incident: 63

AWS DISASTER RECOVERY TEST - a hypothetical region is unavailable.

#### Description

A region is down and has been determined to be unrecoverable due to a ceph issue. We're proceeding to do a full recreation of the region.

#### Type

Support

Slack Channel

 #\_incident-63

#### Severity

SEVO

Status

Resolved


#### Google Meet

[Join Meeting](#)

#### Team

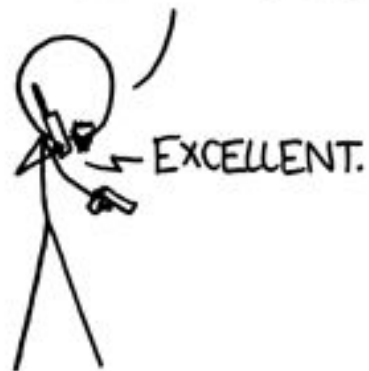
Commander: 

Operations Commander: 

Communication Lead: 

created | Nov 9th

WE TOOK THE HOSTAGES,  
SECURED THE BUILDING, AND  
CUT THE COMMUNICATION  
LINES LIKE YOU SAID.



BUT THEN THIS GUY CLIMBED UP  
THE VENTILATION DUCTS AND WALKED  
ACROSS BROKEN GLASS, KILLING  
ANYONE WE SENT TO STOP HIM.



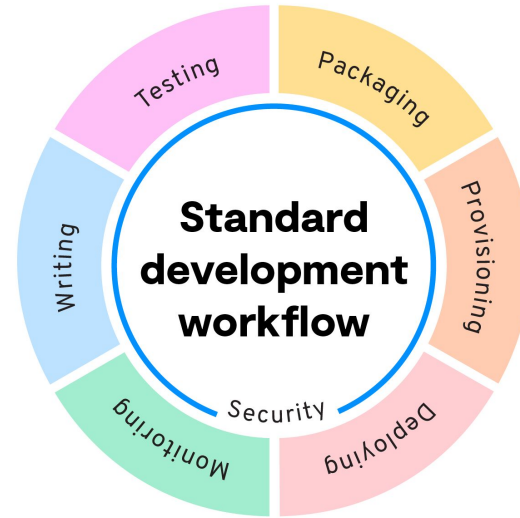
NO, HE IGNORED THEM.  
HE JUST RECONNECTED  
THE CABLES WE CUT,  
MUTTERING SOMETHING  
ABOUT "UPTIME".



**// Ah, is this the actual  
talk yet?**

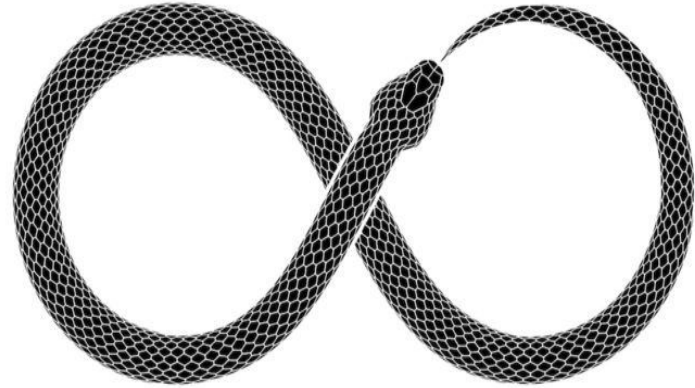
**Yes, almost ....**

# // Standard deployment workflow



What you do ■ ■ ■ ■ ■ ■ ■

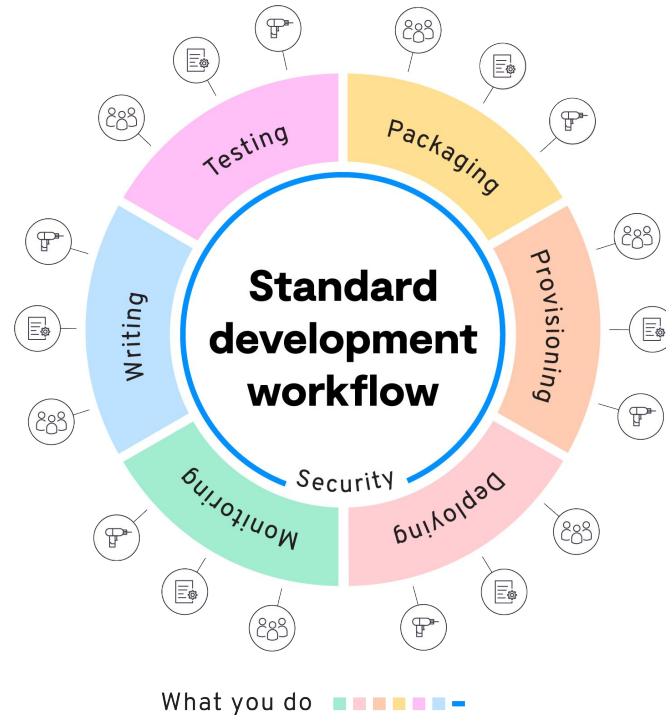
# Standard deployment workflow



# // Building in-house

Each phase requires people, configuration and tooling to make it run efficiently and consistently.

And now you need to do it twice.





# // Not all code is equal and semantics matter

```
# .platform.app.yaml
name: 'symfony'
type: 'php:8.1'
relationships:
  database: 'db:postgresql'
mounts:
  "/var/cache": "shared:files/local"
# .platform/services.yaml
db:
  type: postgresql:13
  disk: 2048
```

## // And it's not just about verbosity

When the infrastructure is a dependency the contract matters.

Are **PORTS** part of my software definition? Part of the infrastructure definition?

Is it Apache that is my dependency or a reverse HTTP ? Am I locked to minor versions? To major ones?

```
version: "3.8"
services:
  db:
    image: mysql
    container_name: db_docker_symfony
    restart: always
    volumes:
      - db-data:/var/lib/mysql
    environment:
      MYSQL_ALLOW_EMPTY_PASSWORD: 'yes'
    networks:
      - dev
  www:
    build: php
    container_name: www_docker_symfony
    ports:
      - "8741:80"
    volumes:
      - ./php/vhosts:/etc/apache2/sites-enabled
      - ./:/var/www
    restart: always
    networks:
      - dev
networks:
  dev:
volumes:
  db-data:
```

# // How reproducible are you?

The style of code, its semantics are going to have a huge impact down the line.

Descriptive and imperative styles are not the same.

And their relationship to version control is paramount.

```
- name: Setting up LAMP Website
  user: symfony
  hosts: testserver
  become: yes
  tasks:
    - name: latest version of all required packages installed
      yum:
        name:
          - httpd
          - mariadb-server
          - php
          - php-mysql
        state: latest
```

```
- name: Copy mime.types file
  copy:
    src: /etc/mime.types
    dest: /etc/httpd/conf/mime.types
    remote_src: yes
```

```
- name: httpd enabled and running
  service:
    name: httpd
    enabled: true
    state: started
```

```
- name: mariadb enabled and running
  service:
    name: mariadb
    enabled: true
    state: started
```

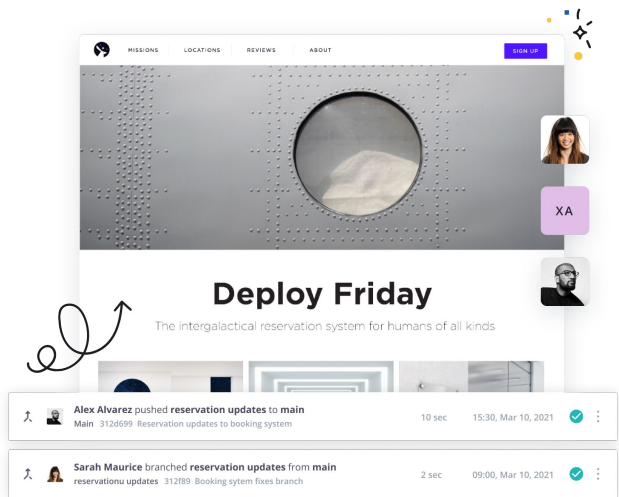
```
- name: test the webpage/website we have setup
  uri:
    url: http://{{ansible_hostname}}/index.php
    status_code: 200
```

# // What happens when we change ...

```
# .platform.app.yaml
name: 'symfony'
type: 'php:8.1'
relationships:
  database: 'db:postgresql'
mounts:
  "/var/cache": "shared:files/local"
# .platform/services.yaml
db:
  type: postgresql:13
  disk: 2048
```

## // To...

```
# .platform.app.yaml
name: 'symfony'
type: 'php:8.2'
relationships:
  database: 'db:postgresql'
mounts:
  "/var/cache": "shared:files/local"
# .platform/services.yaml
db:
  type: postgresql:14
  disk: 2048
```



Platform.sh delivers a framework (Platform-as-a-Service) to **build, run, and effortlessly scale web applications.**

# What is Platform.sh?

Platform.sh is a multi-cloud **software orchestration solution** that encapsulates the **full life-cycle** of a software project. Including all of the dependencies, from the first lines of code to run & scale.

It targets the specific use-case of organizations that manage a large number of web applications and web sites.


It is an **abstraction** of everything software needs in order to run.

It is a **contract** that explains how a particular piece of software can be run. It is a **control plane** and a single pane of glass.

Its ambition is to help developers develop, deploy and manage with ease not only singular projects but also **fleets of applications.**

# You still want to build a platform?

A note about APIs, system boundaries and the double control plane.

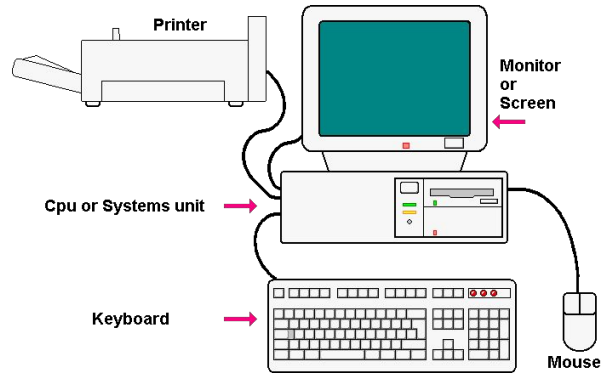
A light gray rectangular box containing the text "Project Control Plane".

Project Control Plane

A light gray rectangular box containing the text "Infrastructure Control Plane".

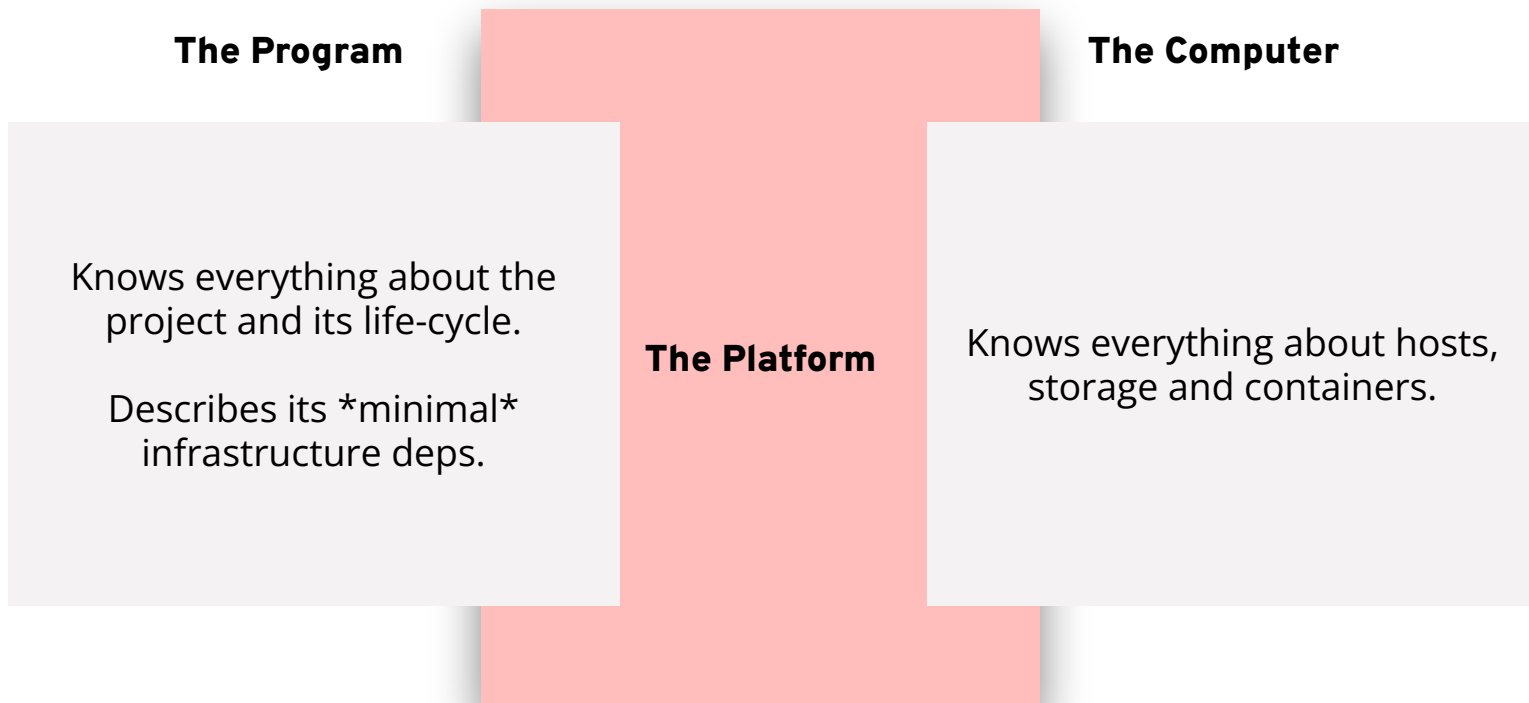
Infrastructure Control Plane

# Remember this?

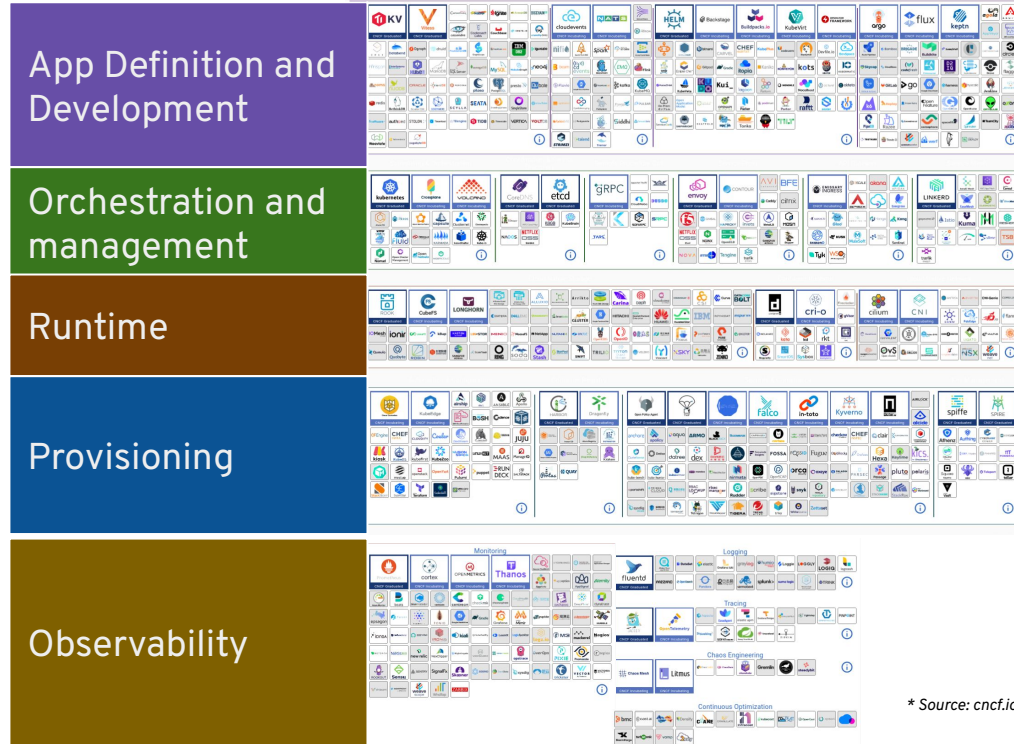




# Correct system boundaries are key.



# To the growing complexity, the answer has been: more tools and greater complexity.



A disconnected patchwork of tools.

Each with its own learning curve.

Each with its own quirks, SLAs, pricing schemes and lockin risks.

In a regulatory environment that is becoming ever increasingly stringent.



PCI DSS



AICPA SOC



GDPR



PIPEDA



HIPAA

\* Source: [cncf.io](https://cncf.io)

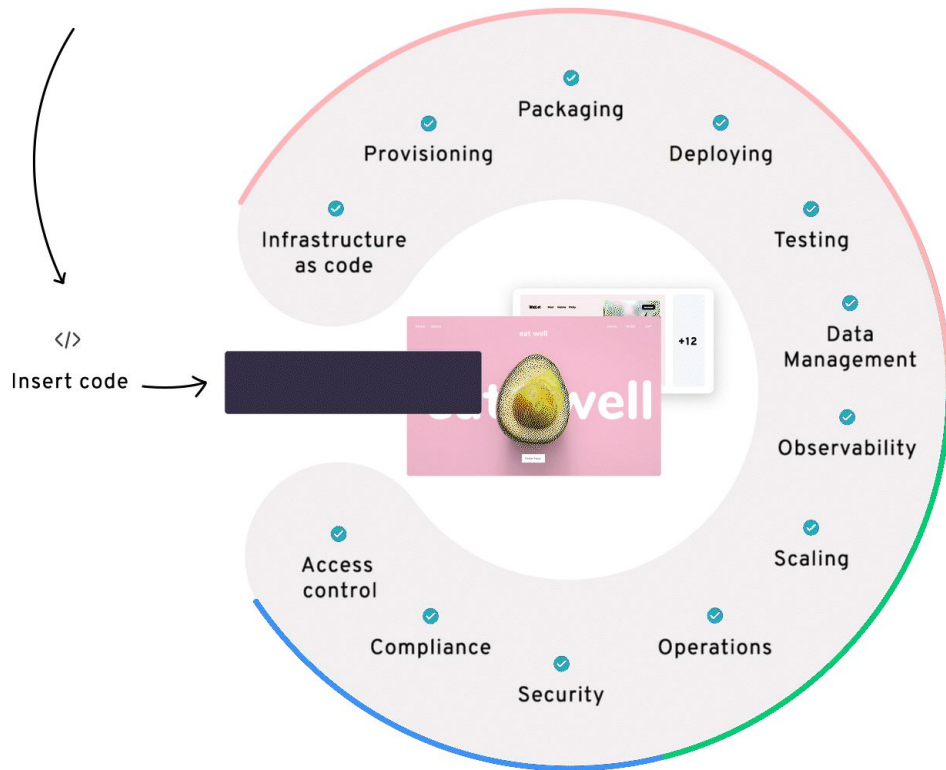
**On average, DevOps teams use between 10 and 15 tools**

# Developers bring their code, we bring the rest

Platform.sh offers a unified, secure, enterprise-grade platform for responsibly building, running and scaling fleets of websites and applications.

What you do

What Platform.sh does 



# From Monoliths to anything..

Just an App

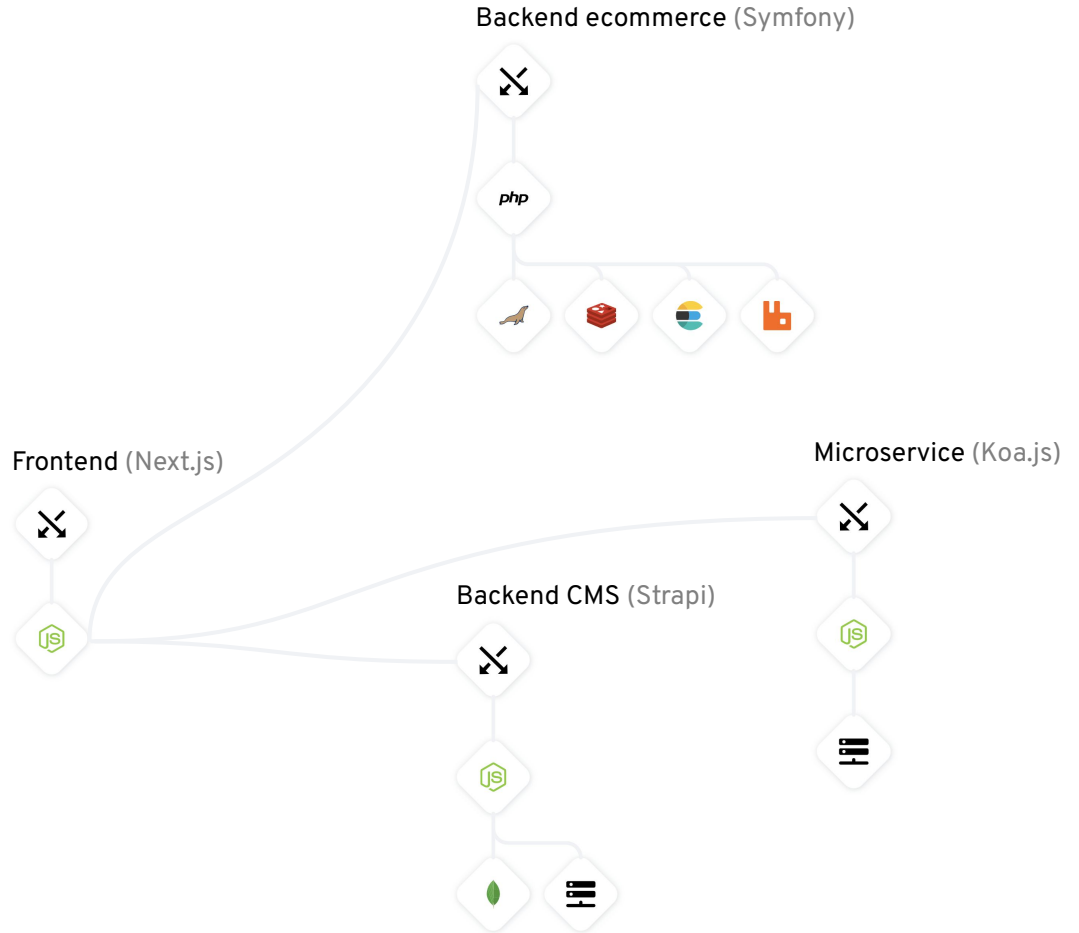


Just an app, but API first + Microservices



# Composable Cloud Infrastructure

Global consumer goods company



"simplify kubernetes"



All

Images

News

Videos

Books

More

Tools

About 43,300 results (0.31 seconds)

"simplify platform.sh"



All

Shopping

Images

Videos

News

More

Tools

About 0 results (0.29 seconds)



# Thank you!



**Ori Pekelman**

Chief Strategy Officer,  
Platform.sh